

## **9<sup>th</sup> INTOSAI-Donor Steering Committee Meeting**

**Cape Town, 5-6 October 2016**

### **Key Decision Points (FINAL)**

#### **Tuesday 5<sup>th</sup> October (Open Session)**

##### **CBC update from the CBC Vice-Chair**

The Steering Committee welcomed an update from CBC, summarizing the results reported on CBC work streams in the preceding meeting. This included the recognition of the importance of peer reviews in implementation of SAI PMF assessment, acknowledgement of IntoSAINT as an important tool to support SAI integrity and capacity development, endorsement of future development of the INTOSAI competency framework and agreement on the important role of INTOSAI regions in capacity development of SAIs. The CBC members (SC) has endorsed the CBC taking the role as strategic lead of SAI PMF, and has endorsed the SAI PMF Strategy. The CBC also established a new work stream in support of SAIs in fragile situation.

##### **Agenda Item 1. Summary and Progress Report on 2016 Work Plan**

1. The Steering Committee noted the progress report on the 2016 work plan, reviewed the Cooperation Risk Register and mitigating measures and, after minor amendments, approved the risk register.

##### **Agenda Item 2. Reporting on the 2013 Global Call for Proposals**

2. The Steering Committee welcomed the final monitoring report on the 2013 GCP, and noted that the lessons learned had been incorporated into the GCP Strategic Review.

##### **Agenda Item 3. SAI Capacity Development Fund**

3. The Steering Committee noted the Annual Report on the SAI CDF, and the Program Manager and SECO's observations regarding: continuing challenges with achieving sustainable funding for the SAI CDF; the need for prioritization of funding needs at the global and regional levels; and with country level coordination and the importance of policy level dialogue, especially to support strengthening SAI independence.

##### **Agenda Item 4. Communicating Results and Successes in Strengthening SAI Capacity**

4. The Steering Committee welcomed the enhanced focus on Communications to deliver Cooperation objectives, and influence behaviour to strengthen support to SAIs. In doing so, SC members noted their shared responsibility for effective communications with priority stakeholders.
5. Participants stressed the importance of success stories to demonstrate impact, and requested greater involvement of SAIs in the communications strategy, as those best placed to help identify and articulate country level impact, and noted the importance of the communications strategy also incorporating feedback mechanisms.

##### **Agenda Item 5. INTOSAI Global Survey 2017**

6. The Steering Committee welcomed the update on the 2017 Global Survey, and noted the need to ensure consistency with the IDC Results System, and synergies with other similar surveys.

## **Wednesday 6<sup>th</sup> October (Session for Members and Official Observers)**

### **Agenda Item 6. Strategic Direction of the Cooperation**

7. The Steering Committee discussed the synthesis of the strategic reviews, and agreed that these reviews had adequately responded to the main issues raised in the 2015 evaluation.

### **Agenda Item 7. Future of the Global Call for Proposals**

8. The Steering Committee agreed to a two-tier approach for the GCP: a rolling inclusive approach (tier 1) and an approach targeting more challenged SAIs (tier 2).
9. After expressed differing opinions on the priority of the two tiers, Steering Committee members agreed that both tiers should be taken forward, but that the relative resources allocated to each tier needed careful consideration. There was a broad consensus that in the long term, resources should be focused more towards Tier 2.
10. Regarding Tier 1, members requested the Secretariat to explore development of a lighter touch approach, possibly empowering applicants to submit short concept notes directly through the database, but respecting the need to ensure these are of high quality and follow the MoU principles.
11. Donors emphasized their support for an inclusive Tier 1 for the benefit of all SAIs in developing countries, but noted that for many (though not all) donors, funding is increasingly being allocated to lower-income countries and may not be available for upper middle-income countries. This would be an important communication point to manage applicants' expectations. Steering Committee members also noted that such proposals could be taken up by SAIs and other providers.
12. Regarding Tier 2, the Steering Committee agreed that further work was needed to develop the proposed approach. Irish Aid, USAID, NORAD, the Asian Development Bank and Global Affairs Canada volunteered to work with the Secretariat to further develop the Tier 2 approach as a matter of high priority, prior to formation of the proposed Tier 2 Committee.
13. Members noted that intense support would be needed to help the most challenged SAIs to assess and articulate their needs, and that INTOSAI members may be best placed to facilitate this, and ensure support is SAI-led and not donor driven. The intensity of support necessitated that the Tier 2 list comprised a small and carefully selected set of SAIs.
14. The Steering Committee chair and vice chair (INTOSAI) expressed their support for INTOSAI engagement in this area, whilst respecting the MoU principle that INTOSAI refrains from involvement in funding decisions. They further noted that the CBC, IDI and INTOSAI regions could be appropriate bodies to provide technical support in this area, subject to available resources.
15. The Steering Committee noted that very careful messaging around the selection of SAIs within Tier 2 would be required.
16. INTOSAI regions requested the proposed Tier 2 committee to consider countries under stress, and small Island developing states, as potential candidates under Tier 2.
17. Donors emphasized that under Tier 2, successful financing would not be the only form of success. Other examples may include capacity building needs assessments, SAI strategic and development plans, enhanced SAI engagement with stakeholders, and policy dialogue on SAI capacity building.
18. Steering Committee members further agreed that the Global Call would not be launched at INCOSAI, but that carefully crafted messaging regarding the intention of moving forward with the Global Call would be developed for use at INCOSAI.

### **Agenda Item 8. Future of the SAI Capacity Development Database**

19. The Steering Committee recognised the long-term added value of, and endorsed, the working group's recommendation to develop the proposed INTOSAI-Donor Cooperation Portal, as both the upgraded Database and focal point for all information about the Cooperation and its activities.
20. In taking forward the Portal, the Steering Committee emphasized the need to strengthen the incentives for, and balance the efforts of donors and SAIs in, providing information; and further consider how the data can support the Cooperation's strategic efforts.
21. INTOSAI regions noted the importance of ensuring the Portal provided additional value through providing a regional lens to capacity development initiatives.

#### **Agenda Item 9. IDC Results System**

22. The Steering Committee provided further guidance on, and endorsed, the revised Results System, confirming that it was simplified, more focused on the MoU principles, relevant, and feasible.
23. The Steering Committee stressed the importance of further developing the narrative around reporting on results, to demonstrate the contribution made by the Cooperation to outcomes and impact. In connection, DFID, the EC, GIZ and the Inter American Development Bank offered support to the Secretariat in developing its next report on results.
24. The Steering Committee agreed to adjust the results system to ensure a larger population for the SAI performance indicators, by utilising all available SAI PMF assessments, rather than just those that had been through the independent review process.

#### **Agenda Item 10. IDC Communications Strategy**

25. The Steering Committee highly appreciated and endorsed the Communications strategy, subject to enhancing clarity on the roles and responsibilities of various Steering Committee members, especially INTOSAI regions as change agents, and SAIs as those best placed to identify country level success stories.
26. All members agreed on the need and importance of better capturing success stories to demonstrate the impact of the Cooperation.
27. Donor members requested inclusion of two-way feedback channels in the Communications Strategy, to enable the Cooperation to learn from challenging experiences.

#### **Agenda Item 11. Strategic Direction for the Cooperation**

28. The Steering Committee endorsed the proposed Strategic Direction for the future of the Cooperation.
29. The Secretariat presented the 2016-18 budget, and subject to addressing the potential 2018 funding gap, expressed its view that the strategy was feasible within available resources. This was noted by the Steering Committee. The Secretariat also emphasized the importance of prioritising and sequencing activities, recognising uncertainties in the volume of work for the Secretariat in relation to new activities such as development of the IDC Portal.
30. In response to prioritisation and resource issues around the GCP, the Secretariat agreed to separately monitor the resources dedicated to Tiers 1 and 2.

#### **Agenda Item 12. SAI PMF Strategy 2017-19**

31. The Steering Committee expressed its support for the INTOSAI SAI PMF Strategy 2017-19. The donor community will remain engaged with SAI PMF through voluntary representation in the SAI PMF advisory board and partnering on implementation of SAI PMF.

32. The donor members collectively provided specific comments on the SAI PMF Advisory Group. It was agreed to pitch it as an independent advisory group focusing on: providing advice on the strategic vision and strategy for maintenance and implementation of SAI PMF; providing feedback from experiences in applying SAI PMF in countries; and promoting and championing the SAI PMF with all relevant stakeholders.
33. The CBC Chair, as strategic governance lead for SAI PMF, confirmed that the CBC would shortly oversee establishment of a small SAI PMF Independent Advisory Group (6-10 members), through seeking expressions of interest from volunteers from the SAI and Donor communities, and other relevant stakeholders. The Advisory Group would elect a Chair from among its members. The CBC Chair also noted that the CBC Steering Committee had approved a decision to establish SAI PMF as a work stream within the CBC, from 2017 onwards.

#### **Agenda Item 13. 2017 Annual Work Plan**

34. The Steering Committee appreciated the draft work plan, and requested it was further updated to reflect decisions made at the meeting, then approved by the leadership and circulated before the end of 2016.
35. Members noted the need to allow more time for refining the GCP processes, especially around Tier 2, and delay the next evaluation until the Cooperation had had time to progress on implementation of the new strategies. The Secretariat advised that the IDI Board was currently considering plans for the reduction in staffing of the IDC Secretariat and reorganization within IDI in the light of IDI taking responsibility for the SAI PMF technical support and that the IDC Steering Committee would be advised once the IDI Board has made its decisions.

#### **Any Other Business**

36. The Steering Committee accepted the joint offer from USAID, the Inter-American Development Bank and the World Bank to host the 2017 Steering Committee meeting in Washington in the Autumn. In this decision, the Steering Committee noted that importance of continuing rotation of meetings between regions, and ensuring that both the INTOSAI and Donor communities act as meeting hosts.
37. The Steering Committee emphasized the importance of utilising the forthcoming INTOSAI Congress as an opportunity for strengthened communications on the Cooperation and its activities. It requested the Secretariat to develop appropriate communications materials, particularly to communicate on the revision and launch of the GCP (with particular regard to expectations management), and Cooperation success stories.