

# Summary of the Second INTOSAI-Donor Steering Committee Meeting

Johannesburg, South Africa, November 18-19, 2010

## LIST OF PARTICIPANTS

### Donor Community

Yacine Fal	African Development Bank
Jeremiah Mutonga	African Development Bank
Abdulaye Coulibaly	African Development Bank
Youssef Loum	African Development Bank
Laura Leyser	Austrian Development agency
Juergen Lovasz	European Commission
Nicole Botha	German Technical Cooperation
Stefano Tinari	Inter American Development Bank
Deborah Sprietzer	Inter American Development Bank
Liz Higgins	Irish Aid
Anne Barry	Irish Aid
Håkon Mundal	Norwegian Agency for Development Cooperation
Monica Rubiolo	Swiss State Secretariat for Economic Affairs
Anders Hjertstrand	National Audit Office (Sweden)
Peter Rostedt	National Audit Office (Sweden)
Stephen Sharples	UK Department for International Development
Anthony Hegarty	World Bank
Manuel Vargas	World Bank
Thomas Briggs	US Agency for International Development

### INTOSAI Community

Roberto J. Dominguez	Auditoría Superior de la Federación (Mexico)
Benjamin Fuentes Castro	Auditoría Superior de la Federación (Mexico)
Seongjun Kim	Board of Audit and Inspection (South-Korea)
Seywoo Lee	Board of Audit and Inspection (South-Korea)
Rachid Ismaili Alaoui	Cour des Comptes (Morocco)
Faiza Al-Kefi	Cour des Comptes (Tunisia)
Abdessalem Chaabane	Cour des Comptes (Tunisia)
Osama Jafar Faqueeh	General Auditing Bureau (Saudi Arabia)
Mohammed M. Al-Nofaie	General Auditing Bureau (Saudi Arabia)
Rashed A.Al-Robeai	General Auditing Bureau (Saudi Arabia)
Adeeb Sulaiman Alfuhaid	General Auditing Bureau (Saudi Arabia)
Helen Hsing	Government Accountability Office (USA)
Mary Arnold Mohiyuddin	Government Accountability Office (USA)
Jørgen Kosmo	INTOSAI Development Initiative (Norway)
Magnus Borge	INTOSAI Development Initiative (Norway)
Einar Gørrissen	INTOSAI Development Initiative (Norway)
Halvor Bjørnsrud	INTOSAI Development Initiative (Norway)
Trygve Christiansen	INTOSAI Development Initiative (Norway)
Josef Moser	INTOSAI General Secretariat (Austria)
Magda Assem	INTOSAI General Secretariat (Austria)

Monika Gonzales-Koss	INTOSAI General Secretariat (Austria)
Robert Sattler	INTOSAI General Secretariat (Austria)
Susanne Schwartz	INTOSAI General Secretariat (Austria)
Raimon Taake	Kiribati National Audit Office
Tónis Saar	National Audit Office (Estonia)
Frank Grogan	National Audit Office (United Kingdom)
Jagbans Singh	Office of the Comptroller and Auditor General (India)
Vinod Rai	Office of the Comptroller and Auditor General (India)
Amitabh Prasad	Office of the Comptroller and Auditor General (India)
S. Alok	Office of the Comptroller and Auditor General (India)
Lyn Provost	Office of the Controller and Auditor General (New Zealand)
Greg Schollum	Office of the Controller and Auditor General (New Zealand)
Terence Nombembe	Office of the Auditor General (South Africa)
Prakash Narismulu	Office of the Auditor General (South Africa)
Eroni Vatuloka	PASAI Regional Secretariat
Ane Elmoose	Rigsrevisionen (Denmark)
Nanna Henning	Rigsrevisionen (Denmark)

## **Welcome and opening remarks**

1. The Auditor General of South Africa opened the meeting by welcoming the delegates, and described the expectations throughout the INTOSAI Community to build on the progress made so far on this important effort with the Donor Community. The World Bank and the UK Department for International Development, as donor Chair and Vice Chair, respectively, and the Supreme Audit Institutions (SAIs) of Saudi Arabia and the United States of America (USA), as INTOSAI, Chair and Vice Chair respectively, also delivered opening remarks. These highlighted the progress made to date and the need to move from deliberations and assessments to implementation that provides tangible results. The extraordinary response rate to the stocktaking, exceeding 90 percent of the survey population was attributed to the valuable efforts of the INTOSAI Regional and Sub-Regional Secretariats as well as to INTOSAI's ownership of this key exercise. The Stocktaking Summary Report appears to have sent a clear message from the SAI community about capacity building needs and set expectations for positive outcomes from the INTOSAI-Donor Cooperation.

## **INTOSAI-Donor Steering Committee Stocktaking Report**

2. The Inaugural Steering Committee meeting in Marrakesh in February 2010, tasked the INTOSAI-Donor Secretariat (Secretariat) with conducting a global stocktaking of the SAI community. The purpose was to provide an overview of the extent of SAI owned Strategic and Development Action Plans in use, a mapping of ongoing SAI capacity development support initiatives, a needs assessment of the global SAI community with indicative funding gaps, and a presentation of identified good practices in SAI capacity development. The Secretariat presented the Discussion Draft Stocktaking Report, outlining the following:
  - Population and response rate
  - Mandate to carry out audit disciplines
  - SAI Performance
  - Strategic and Development Action Plans
  - Receipt and provision of capacity development support
  - Needs assessment and indicative funding gaps
  - Strengthening provision of support
  - Good practices
3. During the discussion that followed, participants highlighted the comprehensiveness of the report and that it provides a unique overview of the global SAI community and development needs at both country and regional levels. Several donors commented on the valuable information contained in the report, and that it also clearly indicates the need for improved coordination of the Donor support provided to SAIs. The high response rate was also recognized as a sign of major interest from the SAI community to work together with the Donor community, in a demand driven cooperation. The importance of peer to peer cooperation within the SAI community was noted as a factor to be taken into account when moving forward.
4. The Steering Committee approved the Stocktaking Report. The report will be made available at IDI's web page, and will also be distributed to all key stakeholders.

## INTOSAI-Donor Steering Committee Action Plan

5. To meet the high expectations in the SAI community, and build on the current momentum, the Stocktaking Report concluded by recommending the development of an Action Plan to outline the way forward. The Secretariat presented the Discussion Draft Action Plan (Action Plan) outlining the following discussion topics:
  - Short-term Action Plan discussion topics
    - Short-term considerations for support
    - Proposals for short-term activities at the regional and global level
  - Framework for medium- to long-term support
    - Medium- to long-term considerations for support
    - Funding modalities
    - Management and oversight
  - Joint Work Programme
6. The Steering Committee agreed on the proposed considerations outlined in the Action Plan which will be used for financing short-term activities. A number of additional considerations (see d-h below) were added based on the Steering Committee discussions and factors noted in the Stocktaking Report. The Steering Committee agreed that, when analyzing activities to support in the short-term, considerations include:
  - a. INTOSAI Regional and Global initiatives that can be of benefit to a substantial number of SAIs in Low Income (LI) and Lower Middle Income (LMI) countries with demonstrable short to medium term outcomes.
  - b. Assistance to SAIs for the development/update of Strategic Plans and/or Development Action Plans.
  - c. Initiatives that are anchored in Strategic and Development Action Plans.
  - d. Initiatives that encourage peer-to-peer support
  - e. Initiatives that encourage south-to-south cooperation
  - f. Initiatives that include frameworks to monitor and evaluate results
  - g. Indication of commitment to and ownership of SAI strengthening
  - h. Initiatives that are complimentary to, coordinated and aligned with ongoing support
7. An indicative list of 13 short-term regional and global activities for financing presented in the Action Plan, were deliberated. The Steering Committee approved the list of short-term activities for further consideration, acknowledging the need for flexibility to respond to changing demands.
8. Some donors expressed a need for better understanding of the organizational structure and operations of the INTOSAI regions, in order to assess the short-term proposals at the regional level. Brief presentations were given on the structure and roles of INTOSAI and the IDI, as well as the INTOSAI Regions represented at the meeting.
9. The INTOSAI Steering Committee Chair indicated that INTOSAI intends to broaden its representation in the Steering Committee to include, all seven Regional Working Groups. This is to ensure full representation of all regions and to benefit from their rich experience and knowledge of their member SAIs' needs and priorities for capacity

building and developments. Each Regional Group would be represented by its Secretary General.

10. The Steering Committee also approved a set of proposed considerations for financing of support in the medium-to-long-term. The additional considerations for short-term activities were also added. The Steering Committee agreed that, when analyzing activities to support in the medium-to-long-term, considerations include:
  - a. Strengthening SAIs at country level
  - b. Priority to be given to supporting SAIs in LI and LMI countries
  - c. Assistance to SAIs in the development/update of Strategic Plans and/or Development Action Plans
  - d. Initiatives that are based on SAI owned Strategic and Development Action Plans, and which pay due consideration to the recipient SAI's absorption capacity
  - e. Assistance to SAIs in partner countries in implementing the International Standards of Supreme Audit Institutions
  - f. Support that emphasizes expected and demonstrable outcomes
  - g. Initiatives that are complementary to, coordinated and aligned with ongoing support
  - h. Regional and global support, hereunder strengthening of the INTOSAI regional capacity, that can facilitate capacity development initiatives that lead to economies of scale and benefits in terms of reaching a larger number of SAIs in partner countries
  - i. Initiatives that encourage peer-to-peer support
  - j. Initiatives that encourage south-to-south cooperation
  - k. Initiatives that include frameworks to monitor and evaluate results.
  - l. Indication of commitment to and ownership of SAI strengthening
11. One of the conclusions of the Stocktaking Report was the need to improve coordination of donor support to developing SAIs. The Steering Committee agreed to establish a databank that would track ongoing and planned donor support. The Secretariat will be responsible for developing, operating and maintaining the databank. Donors will contribute to, access and make use of the databank to enhance coordination. Donors will also take into account the considerations outlined in the Action Plan and identified Good Practices from the Stocktaking when providing support.
12. The Steering Committee agreed on the need to enhance communication with signatories of the MOU, potential signatories and other stakeholders. A letter that informs about the progress made will be developed and distributed in due course. Steering Committee members, as signatories to the MOU, were reminded of their key role as ambassadors for the INTOSAI-Donor Cooperation, the need to take responsibility for informing their constituencies of the latest developments of the Cooperation and the importance of SAIs to good governance.
13. The Steering Committee agreed in principle on the establishment of a pooled fund arrangement as a complement to other funding modalities. The Secretariat was asked to explore options for pooled funding arrangements by looking at existing models and best practices. The Secretariat will cover the following topics when exploring the pooled fund arrangements:

- Proposed funding windows
  - Operational guidelines
  - Monitoring and evaluation framework
14. The Steering Committee acknowledged and thanked the members of Ireland, Austria and Norway for agreeing to finance the Secretariat until the end of 2012. It was agreed that the IDI will utilize its own guidelines with regards to staffing and use of consultants, and that the Secretariat will provide annual reporting consisting of:
- A financial report on funds received to the three Donors financing the Secretariat
  - A performance report measured against the project document<sup>1</sup> to the three Donors financing the Secretariat
  - A report on implementation of assigned roles and responsibilities by the Steering Committee to the Secretariat
15. With regard to staffing of the Secretariat, there are plans to include an international staff member. IDI will send the announcement for this position to all members of the Steering Committee to get the word out and potentially increase the pool of qualified applicants.
16. The following donors expressed willingness to support short-term global and regional activities:
- African Development Bank
  - European Commission
  - Inter-American Development Bank
  - Swiss State Secretariat for Economic Affairs
  - UK Department for International Development
17. The Secretariat will work with INTOSAI Regions and the donors who expressed willingness to provide support to the short-term activities to develop more elaborated funding proposals.
18. The Steering Committee agreed on the Joint Work Programme for 2011, that encompasses the following activities:
- Finalization and approval of the Stocktaking Report
  - Proceeding with the Action Plan as modified (see above)
  - Matching of short-term prioritized support activities and Donors
    - Work will commence in January 2011
  - Creation of a databank of all ongoing SAI support
    - The new databank shall contain key information on donor funded SAI capacity development projects. The draft framework will be circulated to the Donors by the end of January 2011 to invite for comments, with input submitted by Donors to the databank by the end of February 2011. The establishment of the databank will be coordinated with the corresponding INTOSAI CBC Directory
  - Explore options for pooled funding arrangements

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<sup>1</sup> INTOSAI-Donor Secretariat Project Document 2010-2012.

- Mapping and possible development of a performance measurement tool for SAIs in cooperation with the INTOSAI Working Group on the Values and Benefits of SAIs
- Review of SAI Strategic and Development Action Plans and funding levels of SAIs in cooperation with the INTOSAI Regions
  - The Secretariat will work closely with the INTOSAI Regional Secretariats when assessing the plans. The Secretariat will consult with the Steering Committee Leadership to develop Terms of References for the review
- Awareness raising during INTOSAI and Donor forums, and enhanced communication with stakeholders

19. The date and venue for the next Steering Committee will be decided upon in due course.

### **Annex: INTOSAI-Donor Steering Committee Joint Work Programme**

<b>Task</b>	<b>Deadline</b>
Finalization and approval of the Stocktaking Report	November 2010
Decision on Action Plan	November 2010
Matching of short term prioritized support activities and Donors	January 2011
Databank/overview of all ongoing SAI support (Secretariat to prepare framework by end of January 2011 and Donors to submit data by end of February 2011)	To be determined
Secretariat to explore options for pooled funding arrangements	To be determined
Mapping and possible development of a performance measurement tool for SAIs	To be determined
Review of SAI Strategic and Development action plans and funding levels of SAIs	To be determined
Awareness raising and ongoing communication during INTOSAI and Donor forums	Continuous